

L-1/2179/MGP August 1, 2019

To, BSE Limited Phiroze Jeejeebhoy Towers Dalal Street, Mumbai 400 001 Code No. 500031

National Stock Exchange of India Limited Exchange Plaza, Bandra Kurla Complex Bandra (East), Mumbai 400 051

Symbol: BAJAJELEC

Option A NCDs: INE193E08038 Option B NCDs: INE193E08020 Option C NCDs: INE193E08012

Dear Sirs.

Sub.: Intimation of downgrade in credit rating under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("SEBI Listing Regulations") by Bajaj Electricals Limited ("Company")

Pursuant to Regulation 30 of the SEBI Listing Regulations, enclosed herewith is a letter bearing reference No. CARE/HO/RL/2019-20/2213, dated August 1, 2019, received by the Company from CARE Ratings Limited ("Rating Agency") informing the Company of a downgrade in the credit rating of the Company's Commercial Paper (CP) issuance (aggregating to Rs.500 crore), from "CARE A1+ (A One Plus)" to "CARE A1 (A One)", along with the rationale for such downgrade.

The Rating Agency has *inter alia* considered the moderation in liquidity profile marked by large accumulation of receivables under engineering procurement commissioning (EPC) division of the Company, affecting the cash generated from operations for financial year 2019, as the primary reason for its downgrade of the credit rating of the Company.

Kindly put this on the notice board for the information of the investors and general public.

Thanking you.

Yours faithfully, For Bajaj Electricals Limited

Mangesh Patil EVP-Legal and Company Secretary

Encl.: As above.



No. CARE/HO/RL/2019-20/2213
Mr. Chetan Bhanushali
General Manager
Bajaj Electricals Limited
Rustomjee Aspire, 6th Floor,
Bhanu Shankar Yagnik Marg,
Sion East, Mumbai-400022

August 01, 2019

Confidential

Dear Sir,

Credit rating for Commercial Paper (CP) issue aggregating Rs.500.00 crore¹

On the basis of recent developments including operational and financial performance of **Bajaj Electricals Limited** for FY19 (audited), our Rating Committee has reviewed the following rating:

Instrument	Amount	Rating ²	Rating Action	
	(Rs. crore)			
Commercial Paper (CP)	500.00*	CARE A1	Revised from	
issue	(Rs. Five hundred	(A One)	CARE A1+	
	crore only)	-	(A One Plus)	

^{*}includes outstanding amount of Rs.195 crore as on July 31, 2019

- 2. The CP issue would be for a maturity not exceeding one year.
- 3. Please inform us the below-mentioned details of issue immediately, but not later than 7 days from the date of placing the instrument:

Instrument	ISIN	Issue	Coupon	Coupon	Terms of	Redemption	Name and	Details of
type		Size	Rate	Payment	Redemption	date	contact	top 10
		(Rs		Dates			details of	investors
		cr.)					Trustee/IPA	

4. The rationale of the rating will be communicated to you separately. A write-up (press release) on the above rating is proposed to be issued to the press release shortly, a draft of which is enclosed for your perusal as **Annexure**. We request you to peruse the annexed documents and offer your comments if any. We are doing this as a matter of courtesy to our clients and with a view to ensure that no factual inaccuracies have

²Complete definitions of the ratings assigned are available at <u>www.careratings.com</u> and in other CARE publications.



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¹ This represents the aggregate of all CP issuances of the company outstanding at any point in time.

inadvertently crept in. Kindly revert as early as possible. In any case, if we do not hear from you by August 01, 2019, we will proceed on the basis that you have no any comments to offer.

- 5. CARE reserves the right to undertake a surveillance/review of the rating from time to time, based on circumstances warranting such review, subject to at least one such review/surveillance every year.
- 6. CARE reserves the right to revise/reaffirm/withdraw the rating assigned as a result of periodic review/surveillance, based on any event or information which in the opinion of CARE warrants such an action. In the event of failure on the part of the entity to furnish such information, material or clarifications as may be required by CARE so as to enable it to carry out continuous monitoring of the rating of the debt instruments, CARE shall carry out the review on the basis of best available information throughout the life time of such instruments. In such cases the credit rating symbol shall be accompanied by "ISSUER NOT COOPERATING". CARE shall also be entitled to publicize/disseminate all the afore-mentioned rating actions in any manner considered appropriate by it, without reference to you.
- 7. Users of this rating may kindly refer our website www.careratings.com for latest update on the outstanding rating.
- 8. CARE ratings are **not** recommendations to buy, sell, or hold any securities.

If you need any clarification, you are welcome to approach us in this regard.

Thanking you,

Yours faithfully,

Manohar Annappanavar

M. J. Annappanava

Senior Manager

manoahr.annappanavar@careratings.com

Kunal B Shah

Associate Director Kunalb.shah@careratings.com

Encl.: As above

Disclaimer

CARE's ratings are opinions on the likelihood of timely payment of the obligations under the rated instrument and are not recommendations to sanction, renew, disburse or recall the concerned bank facilities or to buy, sell or hold any

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security. CARE's ratings do not convey suitability or price for the investor. CARE's ratings do not constitute an audit on the rated entity. CARE has based its ratings/outlooks on information obtained from sources believed by it to be accurate and reliable. CARE does not, however, guarantee the accuracy, adequacy or completeness of any information and is not responsible for any errors or omissions or for the results obtained from the use of such information. Most entities whose bank facilities/instruments are rated by CARE have paid a credit rating fee, based on the amount and type of bank facilities/instruments. CARE or its subsidiaries/associates may also have other commercial transactions with the entity. In case of partnership/proprietary concerns, the rating /outlook assigned by CARE is, inter-alia, based on the capital deployed by the partners/proprietor and the financial strength of the firm at present. The rating/outlook may undergo change in case of withdrawal of capital or the unsecured loans brought in by the partners/proprietor in addition to the financial performance and other relevant factors. CARE is not responsible for any errors and states that it has no financial liability whatsoever to the users of CARE's rating.

Our ratings do not factor in any rating related trigger clauses as per the terms of the facility/instrument, which may involve acceleration of payments in case of rating downgrades. However, if any such clauses are introduced and if triggered, the ratings may see volatility and sharp downgrades.

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Annexure Press release Bajaj Electricals Limited

Rating

Instrument	Amount (Rs. crore)	Ratings ¹	Remarks	
Commercial Paper	500.00 (Rs. Five Hundred crore only)	CARE A1 (A One)	Revised from CARE A1+ (A One Plus)	

Details of instruments/facilities in Annexure-1

Detailed Rationale & Key Rating Drivers

The revision in the short-term rating assigned to Commercial Paper instrument of Bajaj Electricals Limited (BEL) factors in the moderation in liquidity profile marked by large accumulation of receivables under Engineering Procurement Commissioning (EPC) division affecting the cash generated from operations for FY19. The elevation in working capital intensity witnessed during the year (FY19) was funded via borrowings, which translated into higher overall gearing and weakening of debt coverage indicators for FY19.

CARE believes, the working capital intensity would continue to remain elevated till 9MFY20 as the current order book is expected to gradually exhaust. Further, the realization of receivables (of EPC division) are expected to happen till the end of FY20. CARE also notes that, management is taking steps to rein in the elevated leverage through fund raising plan (QIP), if successful as envisaged, would provide both liquidity cushion and improvement in leverage level.

The rating continues to derive strength from BEL being part of reputable promoter group i.e. Bajaj Group which has strong brand presence and imparts financial flexibility, management having experience of handling the diversified business portfolio with an established position and a large distribution network in the Consumer Product (CP) business division. The rating also factors in expansion witnessed in operating margin of CP division during FY19 on back of change in sales delivery model and consistent growth reported in appliances segment under the CP division.

These strengths are, however, tempered by moderation in overall EBITDA margin for FY19, which is in line with the contraction witnessed in EPC division's operating margin. Counter party risk and project execution risks associated with the working capital intensive EPC business. Stiff competition from existing and new players entering the consumer products division limits the ability of BEL to pass on the increase in key raw material prices. Elevation in leverage as on March 31, 2019 (as compared to previous year) and weakening of debt coverage (like interest cover) as a consequent to incremental borrowing made to fund the high working capital intensity of EPC division.

Timely receipt of large receivables under its EPC division and successful infusion of long-term capital via QIP to bring down the adjusted consolidated leverage (including the corporate guarantees issued to a Joint ventures entity) would be key rating sensitivities.



Complete definition of the ratings assigned are available at www.careratings.com and other CARE publications.

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Detailed description of the key rating drivers

Key Rating Strengths

Established and experienced promoters with strong brand presence in consumer product business

BEL is a part of Bajaj Group which has presence in diverse industries such as automobiles (two wheelers and three wheelers manufacturer), home appliances, lighting, iron and steel, insurance, travel and finance. BEL is headed by Mr. Shekhar Bajaj as Chairman & Managing Director of the company, bringing over more than 35 years of experience.

Furthermore, BEL has an established marketing position and brand recall with pan India distribution network and currently serves nearly 500 districts with 478 distributors catering to more than 200,000 retailers. It is also streamlining its distribution network with the implementation of RREP.

Diversified business portfolio

BEL has a strong presence in the CP business and has diverse portfolio in the consumer product space which includes lighting (bulbs, LEDs, torches, lamps etc.), appliances (mixer, grinder, microwave ovens, steam irons, water heaters etc.), fans (ceiling fans, exhaust fans, pedestal fans, wall fans, table fans) and presence in premium segment via Morphy Richards. It also has considerable presence in the E&P segment wherein it executes projects under the spectrum of transmission towers, distribution and illumination. Having a diversified business portfolio helps the company from being less exposed to demand cycle of any one particular business. The consumer durables segment contributed 41% and the E&P business contributed 59% to the total operating income during FY19.

Continued strong performance of its consumer products

The revenue from the CP reported growth of 23.3% on YoY basis in FY19 as compared to YoY decline 3.7% in FY18. The growth in revenue from consumer products was attributable to benefit on account of progress in RREP implementation as well as new product launches leading to growth seen in every sub-categories of Appliances. The PBILDT margin of the consumer product has remained on the increasing trend since FY17, led by improved product mix, increased penetration and progress in implementation of RREP.

Progress achieved in implementation of RREP

Under the RREP, the company has changed its strategy from Push model to Pull model, where it is intended to eliminate the wholesale segment entirely once fully implemented. Although, there were delay in implementation owing to synchronizing and teething issues in FY18, however, as at the end of FY19, BEL has achieved about 93% rollout of RREP. The progress in RREP in FY19 had positively impacted the margins of CP business in FY19, further; the same is estimated to have positive impact on the PBILDT margins going ahead for the CP business.

E&P division: PBILDT margins continued to remain on declining trend; albeit consistent growth in revenue

E&P business of BEL primarily includes illumination, distribution and transmission, which accounted for about 7%, 64% and 20% of total revenue of E&P division in FY19. The revenue from its E&P business grew by 58.1% on a YoY basis in FY19. The growth was mainly on account of execution of its UP project (Madhyanchal and Purvanchal projects in Uttar Pradesh). The revenue from UP project was about Rs, 1609 crore, accounting for about 41% of the total revenue of Rs.3,932 crore from E&P business. However, led by higher cost as a result of short execution timelines the margins of E&P segment declined to 4.97% in FY19 as against 7.82% in FY18. BEL's order book of E&P has reduced significantly to Rs.1, 747 crore as on May 31, 2019 (as against an order book of Rs. 7,307 crore in October 01, 2018), however, the previous year order included two large orders in

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UP project. Consequently, the share of revenue from E&P is expected to decline going ahead. Although, the declining trend in EPC share is expected to ease stretch in working capital requirement, however, ability of the company to secure larger orders with better margin and manage working capital efficiently remains to be key monitor able.

Key Rating Weaknesses

High working capital intensity owing to increased share of E&P business

Owing to nature of business of consumer products demands higher inventory levels, further adding to this large receivables arising out of E&P makes BEL's operations high working capital intensive in nature. Consequent to increase in revenue from E&P segment over last few years, total receivables in absolute terms have remained on the increasing trend. The same is evident from high share of gross working capital as percent of total capital employed and total operating income of 194% as on March 31, 2019 and 59% in FY19 respectively. Timely receipt of receivables and release of retention money from completed projects, thereby reducing reliance on working capital borrowings remains key monitor able and a key rating sensitivity.

Deterioration in leverage and debt coverage indicators

In-line with increasing share of E&P segment as well as short execution timelines of its UP orders had resulted in higher working capital requirement and higher cost of execution, which as is evident from increase in short term borrowings and decline in PBILDT margins of E&P segment. Consequently, the overall gearing including acceptances rose to 1.59x on a consolidated basis as on March 31, 2019 as against 0.79x as on March 31, 2018. The coverage indicators such as total debt to gross cash accruals also deteriorated to 8x as on March 31, 2019 as against 4.16x as on March 31. 2018 and the interest coverage declined to 3.23x in FY19 as against 5.57x in FY18.

Further, management is planning to infuse about Rs.600 crore through a mix of QIP/ preferential allotment to promoters by end of August 2019, which will be utilized to reduce debt thereby bringing the total working capital borrowings including acceptances going forward. Hence, timely infusion of equity resulting in to reduced reliance on bank borrowing (short term) remains a key monitor able from credit perspective.

Counter-party and project execution risks in E&P business resulting in stretched operating cycle

The E&P business of the company is exposed to counter party risk as it deals with national as well as state institutions; however, most of the projects done by the company are centrally funded. The receivables in absolute terms continued to remain on the increasing trend with rise in revenue share of the high working capital intensive E&P business. BEL's total receivables ason MARCH 31, 2019 incrreased significantly to Rs..3,144 crore (current+non-current) as against Rs.2,012 crore as on March 31, 2018. Furtehr, around 80% of which were from the E&P business. In the consumer durables segment, the receivables are on account of credit given to canteen stores and modern retail format stores.

Stiff competition prevailing in the Consumer Product and E&P businesses

On the back drop of promising outlook in consumer appliances industry (due to rising income levels, rapid urbanization, and growth in nuclear families), the competition in the segment is intensifying, thereby increasing the pricing pressure on the company. The E&P industry is also strife with competitors both existing and the new ones entering the market due to low entry barriers.

Susceptibility of profitability to volatility in raw material prices

The company deals in consumer durables business where the terms of payment with vendors of the consumer durables products are on cost plus basis. The company is also into E&P segment, company has price variation clauses in the transmission line towers business, whereas in the power distribution segment,

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CARE Ratings Limited (Formerly known as Credit Analysis & Research Limited) the company has to factor in the cost while bidding for the projects. Hence, the profitability of the company continue to remain susceptible to vulnerability in raw material prices.

Liquidity

BEL's liquidity position remain moderate with the presence of Rs.15.44 crore of cash as on March 31, 2019 and undrawn working capital bank lines (cash credit) to the extent of Rs.250 crore. On an average BEL utilizes the fund based limits up to an extent of 35-70%, thus providing it adequate liquidity cushion throughout the year. The company repays the CP on the maturity date out of the daily collections from debtors or by drawing upon the unutilized bank limits. Further, BEL being part of the Bajaj group enjoys financial flexibility.

Analytical approach:

During the year under review, BEL has acquired 79.85% of equity share capital of Nirlep and subsequent to this acquisition Nirlep has become a subsidiary of BEL with immediate effect on September 01, 2019. Apart from that BEL has Joint Venture (47%) with Starlite Lighting Limited (SLL) and is an associate of Hind Lamps Limited (HLL) (19%). Accordingly, CARE has considered consolidated financials while arriving at the rating as against standalone approach with loading of exposure to group entities adopted in previous year.

Applicable Criteria

Criteria on assigning Outlook to Credit Ratings

CARE's Policy on Default Recognition

Criteria for Short Term Instruments

Rating Methodology-Manufacturing Companies

Financial ratios - Non-Financial Sector

About the Company

The company was incorporated as Radio Lamp Works in 1938, and changed its name to Bajaj Electricals Limited (BEL) in 1960, and has businesses spread across Consumer Products and Engineering & Projects business (E&P). Bajaj Electricals has 20 branch offices spread in different parts of the country besides being supported by a chain of distributors, authorized dealers, retail outlets, exclusive showrooms called 'Bajaj World' and approximately 462 customer care centers. The company currently serves nearly 500 districts with 478 distributors catering to more than 200,000 retailers. Its manufacturing/assembling units are located at

Ranjangaon and Chakan.		
Brief Financials- (Consolidated (Rs. Crore)	FY18 (A)	FY19 (A)
	4731.17	6712.12
Total operating income	327.89	380.39
PBILDT	83.63	153.58
PAT	0.79	1.59
Overall gearing (times)		
Interest coverage (times)	5.57	3.23

A: Audited

Status of non-cooperation with previous CRA: NA

Any other information: NA

any ounce more

Rating History for last three years: Please refer Annexure-2

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Note on complexity levels of the rated instrument: CARE has classified instruments rated by it on the basis of complexity. This classification is available at www.careratings.com. Investors/market intermediaries/regulators or others are welcome to write to care@careratings.com for any clarifications.

Annexure-1: Details of Instruments/Facilities

Name of the Instrument	Date of Issuance	Coupon Rate	Maturity Date	Size of the Issue (Rs. crore)	Rating assigned along with Rating Outlook
Commercial Paper	Feb 2019- May 2019	8.98%-9.20%	Aug 2019-Sep 2019	500.00	CARE A1

Annexure-2: Rating History of last three years

Sr. No.	Name of the Instrument/Bank Facilities	Current Ratings			Rating history			
		Туре	Amount Outstanding (Rs. crore)	Rating	Date(s) & Rating(s) assigned in 2019-2020	Date(s) & Rating(s) assigned in 2018-2019	Date(s) & Rating(s) assigned in 2017-2018	Date(s) & Rating(s) assigned in 2016-2017
1.	Commercial Paper	ST	500.00	CARE A1			1)CARE A1+ (29-Dec-17)	-

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